

Symposium

“Responsible leadership in times of change”

“an opportunity for CEOs and active trustees of leading European foundations to share experiences, learn from each other and lay the groundwork for effective solutions in the aftermath of the financial crisis” [Luxembourg 9 October 2009](#)

Under the patronage of

Mr. Jacques Santer

Mrs. Béatrice de Dürfort

Mr. Robert Dufton

Mrs. Beate Eckhardt

Mr. Arno Krause

Dr. Bernhard Lorentz

Mr. Luc Tayart de Borms

Dr. Rien van Gendt

Dr. Pier Mario Vello

Responsible leadership in times of change

The current financial and economic crisis is unprecedented: its impact is global affecting all countries and sectors. The world of philanthropy and foundations has not been spared. Quite the contrary. Some foundations have disappeared, while others have lost an often substantial part of their resources. The mission of some foundations or the existence of the projects they support are at risk or in doubt.

Challenges vary widely between foundations of different size, origins and purpose, but all are asking how best to adapt what they do and how they work in response to the crisis. Many are reviewing their investment strategies. For a few, continued survival is not certain. Concerns are being raised at all levels of the philanthropy sector - even by those least affected by the crisis - about the short and long-term impact on foundations of the crisis. There are lessons to be learnt and shared from experiences so far. There remain many questions to be debated about what is yet to come.

“Responsible leadership in times of change” provides an opportunity for active trustees and CEOs of European foundations to come together with fellow foundation leaders to discuss their experiences and views of future prospects and possibilities. The Symposium will focus in particular on three main areas of leadership responsibility: governance, financial management and impact.

Testimonials, round tables, workshops and peer-to-peer discussions will give participants the opportunity to share and learn from each others' experience, to confirm or challenge different approaches, and to lay the groundwork for finding effective solutions.

Join in the symposium by asking your questions online at www.philanthropie.lu

Pre-conference

Thursday 8 October

“Seizing the opportunity for philanthropy...” 18 months on

Venue: Banque de Luxembourg, 14 Boulevard Royal Luxembourg

6.00pm Welcome speech

by **Pierre Ahlborn**,
Chief Executive Officer, Banque de Luxembourg

6.15pm -
7.30pm A look back over the 18 months of philanthropy in Luxembourg
and the outlook for the future

Jacques Santer,
*Honorary Minister of State,
President of the symposium Champions Committee 2009*

Tonika Hirdman,
Director General of the Fondation de Luxembourg

Philippe Depoorter,
Head of Philanthropy Advisory Services, Banque de Luxembourg

interviewed by

Marc Glesener,
Deputy Editor, Luxemburger Wort

Friday 9 October

Programme

8.30am

Welcome coffee and registration

9.00am

Introduction

Setting the scene

Fiona Ellis

Former Head of Northern Rock Foundation, United Kingdom

How European foundations are responding to the economic downturn.

Emílio Rui Vilar

President - European Foundation Centre

Introduced by

Philippe Depoorter

Head of Philanthropy Advisory Services - Banque de Luxembourg, Luxembourg

9.30am

Putting the last 18 months into perspective: lessons learnt

An historical perspective

Piero Gastaldo

Executive Director - Compania di San Paolo, Italy

A look back over economic cycles

Guy Wagner

Chief Economist - Banque de Luxembourg, Luxembourg

10.30am

Networking break

11am

Workshops

In times of change greater interaction between peers and stakeholders is needed to leverage knowledge and resources. The following series of workshops will engage participants and leaders into highly interactive debates. In groups of 8 to 10, participants will discuss the issues at stake. A host will lead each table discussion and the conclusions drawn will then be debated with the larger audience.

Select one of the workshops A, B, or C, (parallel sessions).

A. Foundation governance

Case study by:

Andreas Schlüter

Secretary General - Stifterverband für die Deutsche Wissenschaft, Germany

Facilitated by:

Volker Then

Managing Director - Center for Social Investment, University of Heidelberg, Germany

B. Foundation financial management

Case study by:

Danielle Walker Palmour

Executive Director - Friends Provident Foundation, United Kingdom

Facilitated by:

David Carrington

Independent Consultant, United Kingdom

C. Foundation role and impact

Case study by:

Pier Mario Vello

Executive Director -
Fondation Cariplo, Italy

Facilitated by:

Etienne Eichenberger

Executive Director - Wise,
Switzerland

12.30pm Lunch

1.45pm

Workshop Conclusions

Report by the workshop
facilitators

2.15pm

New options being tested by Foundations:

Downsizing and concentrating commitments, introducing new forms of funding, organisational innovation and new partnerships, working within a limited lifespan

Michael Göring

Executive Director -
Zeit Stiftung, Germany

Deidre Mortell

Executive Director -
One Foundation, Ireland

Marc Pfitzer

Managing Director - FSG Social
Impact Advisors, Switzerland

Koeno Sluyterman van Loo

Executive Director -
Sluyterman van Loo Foundation,
the Netherlands

Hosted by:

Rien van Gendt

Chairman -
Dutch Association of Foundations,
the Netherlands

3.15pm

New structures being explored by Foundations:

Rise of the social economy, new forms of equity investment type philanthropy, joint ventures, development of market oriented philanthropy, changing relations between foundations and the state

Luciano Balbo

Executive Director - Oltre Venture,
Italy

Victoria Hornby

Executive -
Sainsbury Family Charitable
Trusts, United Kingdom

Alain Lempereur

Professor - ESSEC Business School,
France

Boris Marte

Member of the Board -
Erste Stiftung, Austria

Hosted by:

Luc Tayart de Borms

Managing Director -
Fondation Roi Baudouin,
Belgium

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Luxemburger Wort

4.15pm

A Donor point of view

Diego Hidalgo Schnur

Founder and President of the
Fundación para las Relaciones
Internacionales y el Diálogo
Exterior (FRIDE).

He has devoted his life to
helping others and to promoting
development, democracy and
human rights around the world.

He was awarded the Raymond
Georis prize for his contribution
to European philanthropy in
June 2008.

4.45pm

Conclusion and outlook

Jean-Marie Colombani

Journalist and author -
founding member of
www.youphil.com, France

“ Champions committee

Mr. Jacques Santer,

Honorary Minister of State, Luxembourg

Mrs. Béatrice de Durfort,

Déléguée Générale, Centre Français des Fondations

Mr. Robert Dufton,

Director, Paul Hamlyn Foundation

Mrs. Beate Eckhardt,

Chief Executive Officer, Swiss Foundation

Mr. Arno Krause,

Vorsitzender des Vorstands, Europäische Akademie Otzenhausen GmbH

Dr. Bernhard Lorentz,

Chair of Executive Board, Stiftung Mercator GmbH

Mr. Luc Tayart de Borms,

Administrateur délégué, Fondation Roi Baudouin

Dr. Rien van Gendt,

Chairman, Dutch Associations of Foundations

Dr. Pier Mario Vello,

Secretary General, Fondazione Cariplo

Banque de Luxembourg · Established in Luxembourg since 1920, Banque de Luxembourg offers wealth management expertise to private and professional investors in Luxembourg and Europe. Its philanthropy advisory services are the natural extension of its objective to be at its clients' sides at every stage of their lives with analytical and project management expertise, and in-depth knowledge of their expectations. As a committed sponsor of the Luxembourg social and cultural scene, the Bank organised in 2008 a first symposium with the aim of promoting the development of philanthropy in Luxembourg. “Responsible leadership in times of change” is the next step in this process.